Semester – V

Optional Courses

8. Human Resource Management & Organizational Development Group

OHR 501  Manpower Development & Technological Change
OHR 502  Management Training & Development
OHR 503  Managing Interpersonal & Group Process
OHR 504  Organizational Change & Intervention Strategies
OHR 505  Counseling Skills for Managers
VEER NARMAD SOUTH GUJARAT UNIVERSITY
MBA (Evening)
Semester – V

Human Resource Management & Organizational Development Group

OHR 501

Manpower Development & Technological Change

Objectives:

Recent years have witnessed rapid technological changes affecting industry and business in different ways. This course aims to discuss the major aspects of technological change and the kind of human resource management strategies and stops which may equip the organization and its human resources to adequately cope with such changes.

Course Contents:

Manpower Management in the 21st Century; Environmental Context of Human Resource Management; The Emerging Profile of Human Resources; Special Features of New Technology; Concept and Process of Technological Innovation; Organizational Implications of Technological Change; Human Resource Implications of Technological Change; Performance/Potential Evaluation in the Context of New Technology; Technology Transfer with Human Face; New issues in Manpower Training and Career Development.

Suggested Readings:

Objectives:

The purpose of this paper is to provide an in-depth understanding of the role of Training in the HRD, and to enable the course participants to manage the Training systems and process.

Course Contents:

Training Process - an Overview; Role, Responsibilities and Challenges to Training Managers; Organization and Management of Training Function; Training Needs Assessment and Action Research; Instructional Objectives and Lesson Planning; Learning Process; Training Climate and Pedagogy; Developing Training Modules; Training Methods and Techniques; Facilities Planning and Training Aids; Training Communication; Training Evaluation; Training and Development in India.

Suggested Readings:

Managing Interpersonal & Group Processes

Objectives:

The purpose of this course is to advance understanding regarding interpersonal and group processes and help the participants to examine and develop process facilitation skills mainly through laboratory and other experience based methods of learning.

Course Contents:

Group as a Medium of Learning; Developing and Change; Group Cohesiveness; Influence Processes; Interpersonal Communication; Interpersonal Awareness and Feedback Process; Interpersonal Trust; Group Decision Making; Group Synergy; Team Building.

Suggested Readings:

Organizational Change & Intervention Strategies

Objectives:

The objective of this paper is to prepare students as organizational change facilitators using the knowledge and techniques of behavioral science.

Course Contents:

Organization Change - an Overview; Approaches to Problem Diagnosis; Some Major Techniques of Planned Change; Steps in OD, General OD Competencies, OD Skills, Designing Interventions - Interpersonal, Team, Inter group and System; Evaluation of OD, Ethics of OD Professional, Future of OD.

Suggested Readings:

1. Abad, Ahmad, etc. Developing Effective Organisation, New Delhi, Sri Ram Centre for Industrial Relations 1980.
Objectives:
To develop basic skills among students to independently handle a wide range of employee counseling and performance counseling.

Course Contents:
Emergence and Growth of Counseling Services; Approaches to Counseling; Counseling Process - Beginning, Developing and Terminating a Counseling Relationship and Follow up; Counselor’s Attitude and Skills of Counseling; Assessing Client’s Problems; Selecting Counseling Strategies and Interventions - Changing Behaviour through Counseling; Special Problems in Counseling; Application of Counseling to Organizational Situations with a Focus on Performance Counseling.

Suggested Readings: